PESHAWAR MEAT

A UAP-DSP Entrepreneurship Initiative

Vision: Establish a sustainable, academia–industry–community partnership for the development of an integrated halal meat value chain in Peshawar through University of Agriculture Peshawar (UAP) and Dairy Science Park (DSP) collaboration.

Role of Founding Partners: i) UAP will provide and Initial Investment of Rs 2 million and access to its dairy/poultry farm, feed mill, dairy/meat technology units and laboratory services; ii) Rs 5 million will be provided by SunSaviour (SS) as seed investment; iii) Munir Meat Company (MMC) will provide animal sheds and slaughtering facilities at Ring Road, Peshawar; iv) Habib Jan Meat (HJM) will provide their meat processing and value addition facilities at Peshawar Cantt; v) DSP will establish a Good Governance Interactive Forum, e-marketing platform, business development support and international linkages.

Business Models: Animal fattening, livestock procurement and sale, feed production, meat shops, meat supply to restaurants and domestic consumers, meat processing and packaging, livestock production, and biotechnology-based value addition.

Additional Investment: Additional investments will be invited under mutually agreed profit-loss-sharing arrangements.

Human Resource Development: Honoraria will be provided to participating experts and students in accordance with their approved contributions.

Governance: A five-member Management Committee, comprising one representative each from UAP, SS, MMC, HJM and DSP, will supervise operations under an approved agreement. This will serve as a pilot project for demonstrating feasible entrepreneurship models across livestock value chains, leading to establishment of the Center of Excellence for Dairy Science Park at UAP. The Business cum Social Services Wing will lead to the establishment of DSP Foundation extending it to various regions within the country and across the Globe, promoting Halal Meat production..

Objective: Create a network of replicable entrepreneurship models generating employment, income, food safety, research commercialization and sustainable development across the livestock value chain.

Terms of Reference and Partnership Agreement

1. MANAGEMENT COMMITTEE

1.1. Purpose

The Management Committee shall supervise the establishment, operation, financial management, and development of Peshawar Meat as an integrated halal meat value-chain entrepreneurship initiative involving academia, industry, investors, and the private sector.

1.2. Composition

The Committee shall comprise five members:

1. One representative of the University of Agriculture, Peshawar (UAP), nominated by the competent authority.
2. One representative of SunSaviour (SS).
3. One representative of Munir Meat Company (MMC).
4. One representative of Habib Jan Meat (HJM).
5. One representative of Dairy Science Park (DSP).

The DSP representative shall serve as Secretary, subject to the Committee's approval. The Chairperson shall be elected by the Committee for a term of one year.

1.3. Functions and responsibilities

The Committee shall:

1.3.1. Approve the initial business plan, operational budget, and implementation schedule.

1.3.2. Coordinate the provision and utilization of facilities, services, and resources by the participating partners.

1.3.3. Approve business models, procurement plans, production schedules, and marketing strategies.

1.3.4. Supervise animal procurement, fattening, feed production, slaughtering, meat processing, packaging, distribution, and sales.

1.3.5. Ensure compliance with applicable halal, hygiene, food safety, animal welfare, environmental, and other regulatory requirements.

1.3.6. Review financial statements, cash flows, sales, expenses, and business performance.

1.3.7. Recommend the recruitment of experts, technical personnel, and students and approve honoraria in accordance with the agreed budget.

1.3.8. Facilitate additional investment and expansion of viable business models.

1.4. Meetings

1.4.1. The Committee shall meet at least once every month during the initial implementation period and at appropriate intervals later on, at leas once per annum. Minutes of meetings shall be recorded and circulated to all members.

1.4.2. Special meetings may be convened by the Chairperson or upon written request of at least two members.

1.4.3. A minimum of three members shall constitute the quorum, including at least one representative of UAP and one representative of the private-sector partners.
1.4.4. Decisions shall ordinarily be made by consensus. Where consensus is not possible, decisions shall be made by a majority of members present and voting.

1.5. Financial oversight

The Committee shall:

1.5.1. Approve annual and operational budgets.
1.5.2. Ensure that all receipts and payments are properly documented.
1.5.3. Review monthly bank statements and financial reports.
1.5.4. Ensure that profit distributions are made only after verification of accounts and settlement of approved liabilities.
1.5.5. Recommend an annual independent audit.

1.6. Reporting and accountability

The Committee shall maintain:

1.6.1. Bank statements and financial records.
1.6.2. Investment and asset registers.
1.6.3. Procurement and sales records.
1.6.4. Contracts and partnership documents.
1.6.5. Quarterly operational and financial reports.

1.7. Review of Terms of Reference

These Terms of Reference may be amended by written agreement of all participating partners, subject to applicable institutional and legal approvals.

2. Written Partnership Agreement

This Agreement was made on _____ 2026 at Peshawar, Pakistan.

Between

1. University of Agriculture, Peshawar, represented by Director ORIC, hereinafter referred to as "UAP": Name: _____, CNIC: _____,

Address: Directorate of ORICS, University of Agriculture, Peshawar-25120

2. SunSaviour. represented by its duly authorized representative, hereinafter referred to as SS: Name: _____, CNIC _____,

Address: I-10/3, Industrial Estate Islamabad _____

3. Munir Meat Company

Represented by its duly authorized representative, hereinafter referred to as "MMC: Name: _____, CNIC:_____

Address: _____,

4. Habib Jan Meat, represented by its duly authorized representative, hereinafter referred to as "HJM". Name: _____, CNIC: _____,

Address: Habib Jan Meat Shop, Peshawar Cantt _____

5. Dairy Science Park, represented by its duly authorized representative, hereinafter referred to as "DSP". Name: _____, CNIC: _____,

Address: 23-A, Royal Dairies, Industrial Estate Islamabad _____

The above parties shall collectively be referred to as the "Partners".

2.1. Name and nature of the initiative

The Partners agree to collaborate under the name Peshawar Meat, a UAP-DSP entrepreneurship initiative.

The initiative shall promote halal meat production, processing, marketing, value addition, and entrepreneurship through the utilization of existing infrastructure, investment, technical expertise, and private-sector partnerships.

2.2. Objectives

The objectives shall include:

2.2.1. Development of an integrated halal meat value chain.
2.2.2. Establishment of viable meat entrepreneurship models.
2.2.3. Commercial utilization of existing livestock, feed, slaughtering, processing, and laboratory facilities.
2.2.4. Employment and entrepreneurship development for farmers, youth, experts, and students.
2.2.5. Development of hygienic, halal, traceable, and marketable meat products.
2.2.6. Commercialization of applied research and biotechnology-based products.

2.3. Contributions of the Partners

2.3.1. *UAP:* UAP shall contribute Rs 2,000,000 as seed capital, access to its feed mill, dairy/poultry farms, laboratories, technical expertise, and applied research facilities.
2.3.2. *SunSaviour:* The SunSaviour shall contribute Rs 5,000,000 as initial seed capital within thirty days of execution of this Agreement, subject to agreed conditions and the establishment of the approved financial arrangement.
2.3.3. *Munir Meat Company:* Munir Meat Company shall provide access to agreed animal sheds and stocking facilities at Ring Road, Peshawar, and slaughtering facilities, subject to applicable regulations.
2.3.4. *Habib Jan Meat:* Habib Jan Meat shall provide agreed meat processing, product development, and value-addition facilities, subject to applicable regulations and agreed commercial terms.
2.3.5. *Dairy Science Park:* DSP shall provide: A Good Governance Interactive Forum, E-marketing and digital networking, Business development and investor linkages, Entrepreneurship development and applied research commercialization, Coordination among the participating partners.

2.4. Capital and resource accounting

Cash contributions shall be recorded separately from non-cash contributions. The value, ownership, duration of use, maintenance responsibility, and applicable charges for all facilities and assets contributed by the Partners shall be documented in an approved schedule. No partner shall transfer ownership of its existing assets to the project unless expressly agreed in writing.

2.5. Business operations

The initial business models may include:
2.5.1. Animal procurement, sale, fattening and meat supply.
2.5.2. Meat shops and direct supply to restaurants and domestic consumers.
2.5.3. Feed production and marketing.
2.5.4. Meat processing and packaging.
2.5.5. Sheep, goat, broiler, quail, and rabbit production, etc.
2.5.6. Biotechnology-based products and applied research commercialization.

2.6. Management Committee

The Management Committee shall be constituted and operate in accordance with the Terms of Reference contained in Part-1 of this Agreement. The Committee shall supervise project operations, approve business plans and budgets, review financial performance, and ensure compliance with this Agreement.

2.7. Profit-sharing arrangement

The proposed distribution of net distributable profit shall be:

Partner	UAP	SS	MMC	HJM	DSP
Share	30%	30%	15%	15%	10%

"Net distributable profit" shall mean the verified profit remaining after deduction of approved operating expenses, honoraria, taxes, depreciation, liabilities, and agreed reserves. Profit shall be distributed only after approval of the accounts by the Management Committee and completion of the agreed financial review. The above arrangement shall become effective only after written acceptance by all Partners and approval by the competent authorities wherever required.

2.8. Honoraria and human resource development

Honoraria shall be paid to participating experts, technical personnel, and students according to their approved contributions and the available project budget.

2.9. Additional investment

Additional investment may be invited from individuals, institutions, companies, etc. Each additional investment shall be governed by a separate written agreement.

2.10. Joint Bank Account, Record and Audit

The project shall maintain a dedicated joint bank account title: Peshawar Meat - A UAP-DSP Entrepreneurship Initiative. Authorized signatories will be: i) Director, ORIC, University of Agriculture, Peshawar and; ii) Chief Financial Officer, Dairy Science Park; or duly authorized nominees each. The project shall maintain complete financial and operational records. The accounts shall be reviewed periodically and subjected to an independent audit at least annually. Each Partner shall have reasonable access to approved project records.

2.11. Dispute resolution

Any dispute arising under this Agreement shall initially be referred to the Management Committee for amicable resolution. If unresolved within thirty days, the dispute shall be referred to the authorized representatives of the Partners for negotiation or the parties may pursue mediation or other lawful remedies.

2.12. Term and termination

This Agreement shall commence on the date of execution and remain in force for an initial period of three years, renewable by mutual written consent. Any Partner may seek withdrawal by providing ninety days' written notice, subject to settlement of outstanding obligations and the terms of the approved exit arrangement.

2.13. Execution

IN WITNESS WHEREOF, the Partners have signed this Agreement today on ——---------- through their duly authorized representatives.

For Habib Jan Meat Mr Habib Jan xxx Chief Executive Officer	**For Munir Meat Company** Mr Saeed xxx
For SunSaviour Engr Zeeshan Saeed Shah Chief Executive Officer	**For Dairy Science Park** Prof M Subhan Qureshi Chief Executive Officer
For University of Agriculture Peshawar Dr Imran Khan Vice Chancellor	